

## **HORIZON PROJECT**

### **DRAFT MACRO BENCHMARKS**

- **The percentage of Elkhart County residents with college degrees will equal or exceed the state level by 2010**  
(Today State 19.4%, Elkhart County 15.5%)
- **The percentage of non-college bound, high-school graduates from each school district, participating in vocational education programs will equal or exceed the state percentage by 2010**  
(State average 3.6% - pretty low; Elkhart County ranges from 4.8% to 1.3%)
- **The percentage of high-school students passing the GQE (ISTEP) will meet or surpass the state average in all Elkhart County School Districts by 2010**  
(Percentage passing GQE/ISTEP was 54-84%...all at or above state average except Elkhart)
- **Graduation rates in each school district will meet or exceed state average by 2010**  
State at 90% in 2001, Elkhart County 82.5%-98.4)
- **The number of net new businesses in preferred growth sectors will increase by an average of 2% annually through 2010**  
(Can track net new businesses in county business patterns, by NAICS codes)
- **Average hourly earnings in total private employment will be within 5% of the national average by 2010**  
(Elkhart County currently at 90.8% of U.S., 101.3% of state. We could break it down to focus on key sectors..Manufacturing currently at 80.9% of U.S, 82% of state....Finance, Insurance Real Estate currently at 61% of U.S, 81.6 of state)
- **Close by 5% the gap between Elkhart county and the national per capita personal income by 2010**  
(Elkhart County currently at 92% of national, 100.8%)
- **Elkhart County will establish a locally available research and investment capital fund in the minimum amount of \$10 million.**
- **The total economic impact generated by visitors to Elkhart County will increase 25% by 2010, exceeding \$350,000,000.**
- **Elkhart County will see an increase in assessed valuation in current TIF districts and/or increase in the number of projects over a specified time period**
- **Elkhart County will see an increase in the number of redevelopment areas**

- **Elkhart County will see a well-functioning Intergovernmental Forum that results in measurable savings in all municipal budgets and a measurable increase in revenue sharing activities**
- **The Elkhart County poverty ranking will be below the 70<sup>th</sup> percentile by 2010**  
(Last quartile)
- **Elkhart County will significantly reduce the duplication in social service programs**